

Strategic Risks										
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target		
			-	-	-	Qtr 1 (2014/15)		Rating	Date	
Priority - Create a great place for learning and opportunity										
3	Children Social Care (refreshed)	Nicky Pace	-	-	-	12	N/A	12	01/04/15	
23	School Place Planning (refreshed)	Carmel Littleton	-	-	-	6	N/A	3	30/09/14	
Priority - Encourage and promote job creation and economic prosperity										
8	Purfleet Regeneration (refreshed)	Matthew Essex	-	-	-	12	N/A	8	31/12/14	
11	Road / Transport Infrastructure (refreshed)	Basil Jackson	-	-	-	12	N/A	6	31/03/15	
Priority - Build pride, responsibility and respect to create safer communities										
16	Emergency Planning & Response (refreshed)	Lucy Magill	-	-	-	9	N/A	9	31/12/14	
17	Equalities (refreshed)	Natalie Warren	-	-	-	9	N/A	6	31/03/15	
24	Community Engagement (refreshed)	Natalie Warren	-	-	-	4	N/A	4	31/03/15	
Priority - Improve health and well-being										
1	Adult Social Care, Cost & Quality Standards (refreshed)	Les Billingham	-	-	-	12	N/A	12	01/04/15	
2	Failure to Implement the Care Bill (new)	Les Billingham	-	-	-	12	N/A	9	30/09/14	
4	Health & Social Care Transformation (new)	Roger Harris	-	-	-	12	N/A	8	31/03/16	
9	Welfare Reforms (refreshed)	Roger Harris	-	-	-	12	N/A	12	31/03/15	
Priority - Protect and promote our clean and green environment										
13	Carbon Management (refreshed)	Clare Lambert	-	-	-	9	N/A	6	31/03/15	
18	ERDF Low Carbon Business Programme (refreshed)	Clare Lambert	-	-	-	9	N/A	4	31/03/15	
21	Coalhouse Fort Project (new)	Clare Lambert	-	-	-	6	N/A	6	31/03/15	
Organisational Risks										
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target		
			-	-	-	Qtr 1 (2014/15)		Rating	Date	
Theme - A well-run organisation										
5	ICT Infrastructure (refreshed)	Kathryn Adedeji	-	-	-	12	N/A	4	30/09/15	
6	Delivery of MTFs 2014/15 (refreshed)	Sean Clark	-	-	-	12	N/A	6	28/02/15	
7	Delivery of MTFs 2015/16 to 2017/18 (refreshed)	Sean Clark	-	-	-	12	N/A	8	28/02/15	
10	Business Continuity (refreshed)	Lucy Magill	-	-	-	12	N/A	9	31/12/14	
12	Asset Management (refreshed)	Ian Rydings	-	-	-	9	N/A	3	31/03/15	
14	Communications / Poor Reputation (new)	Karen Wheeler	-	-	-	9	N/A	6	30/04/15	
15	Contract Management Consistency (refreshed)	Kathryn Adedeji	-	-	-	9	N/A	3	30/09/15	
19	Managing Change / Capacity for Change (refreshed)	Jackie Hinchliffe	-	-	-	9	N/A	4	30/09/14	
20	Sickness Absence (refreshed)	Jackie Hinchliffe	-	-	-	9	N/A	4	31/03/15	
22	Data Security and Encryption (refreshed)	Lee Henley	-	-	-	6	N/A	6	30/06/14	
25	Data Quality (refreshed)	Karen Wheeler	-	-	-	4	N/A	4	30/09/14	
31	Political Balance/No Overall Control (new)	Fiona Taylor	-	-	-	12	N/A	6	31/03/15	

Footnote: Target Date: Retained = The risk is managed to the required level (risk appetite) but ongoing monitoring/review required via the S/C R&O Register.
 Removed = The risk is removed from the S/C R&O Register as it is either realised or managed to the required level (risk appetite). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.
 Priority: **Red** = High, **Amber** = Medium, **Green** = Low. Ratings: Lower is best DOT: Latest v Previous Rating (→ Static, ↑ Increased, ↓ Decreased)

Strategic Opportunities									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			-	-	-	Qtr 1 (2014/15)		Rating	Date
Priority - Create a great place for learning and opportunity									
-	-	-	-	-	-	-	-	-	-
Priority - Encourage and promote job creation and economic prosperity									
26	South East Local Enterprise Partnership (new)	Matthew Essex	-	-	-	8	N/A	16	31/03/15
29	Gloriana Thurrock Ltd (new)	Barbara Brownlee	-	-	-	12	N/A	16	31/03/15
30	Business Rates Retention (NNDR) Pooling (new)	Matthew Essex	-	-	-	12	N/A	16	31/03/15
Priority - Build pride, responsibility and respect to create safer communities									
-	-	-	-	-	-	-	-	-	-
Priority - Improve health and well-being									
27	Community Hubs (new)	Steve Cox	-	-	-	6	-	6	01/03/15
Priority - Protect and promote our clean and green environment									
-	-	-	-	-	-	-	-	-	-
Organisational Opportunities									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			-	-	-	Qtr 1 (2014/15)		Rating	Date
Theme - A well-run organisation									
28	Digital Programme (new)	Jackie Hinchliffe	-	-	-	4	-	16	31/03/15

Footnote: Target Date: Retained = The opportunity is managed to the required level but ongoing monitoring/review required via the S/C R&O Register.
 Removed = The opportunity is removed from the S/C R&O Register as it is either realised or managed to the required level. For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.
Priority: **Gold** = High, **Silver** = Medium, **Bronze** = Low. Ratings: Higher is best DOT: Latest v Previous Rating (➡ Static, ⬆ Increased, ⬇ Decreased)